

Speaker Presentation Slides

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Toward Home Alliance





end homelessness





Working together, giving hope to prevent and end homelessness



Integrity | Respect | Trust | Collaborative | Courageous | Creative





Government of South Australia SA Housing Authority

Sub - contracting partners









Inaugural Homelessness Conference - 2022

EMCEE Livia Carusi Strategic Advisor, Lead Toward Home Alliance

WELCOME TO COUNTRY Led by Deb Buckskin & Isaac Hannam

Baptist Care SA

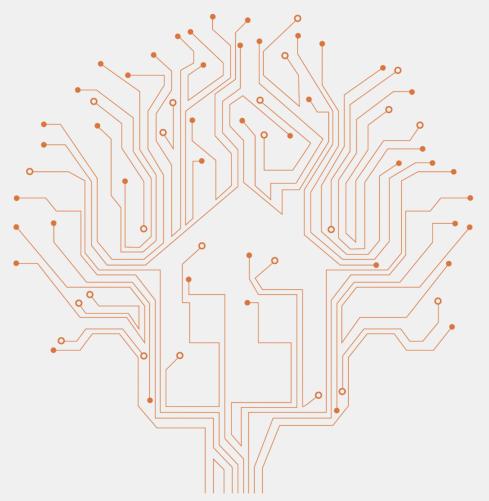
WELCOME ALLIANCE LEADERSHIP TEAM

Rohan Feegrade Chief Executive Officer, Lutheran Care Chair, Toward Home Alliance

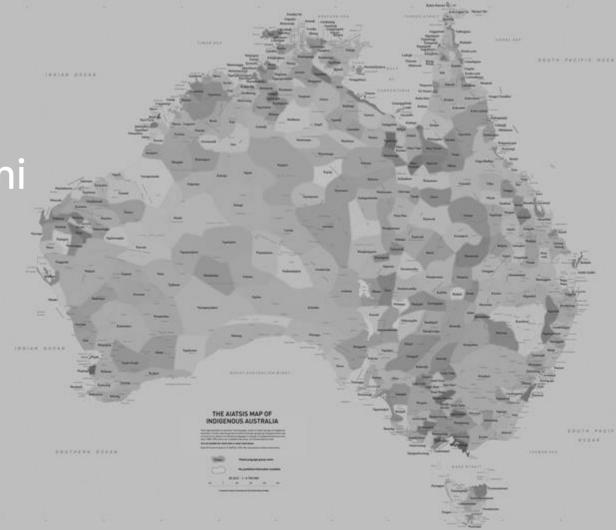
OFFICIAL CONFERENCE OPENING

The Honourable Minister Nat Cook MP Minister for Human Services





Marni naa pudni



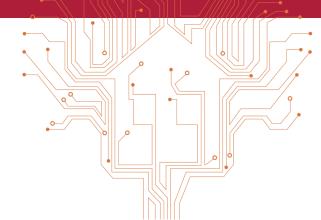
RECOGNISE, REBUILD, RESTORE A new foundation for housing outcomes

Neil Willmett

Chief Executive Officer, Aboriginal & Torres Strait Islander Housing, QLD



Inaugural Homelessness Conference - 2022



Recognise, Rebuilt, restore

A new foundation for housing outcomes

By NEIL Willmett

acknowledgement

Kaurna People

HOMELESSNESS

BOB Hawke, Sydney Opera House, 1987

10.

Poverty

Socially and Economically disadvantaged

Addressing Housing NEEDS

HEALTH, homelessness, Education and Employment

STOPPING The DIVIDE

New DIALOGUE IS NEEDED

SOCIAL MEDIA

IF YOU DON'T POST IT, DOES IT REALLY HAPPEN?

GOOD LEADERSHIP

HAS STEPPED UP IN PROFUND WAYS

TRUST

NEEDED TO CREATE BETTER OUTCOMES

120

ALL THE BEST ON YOUR JOURNEY

TOGETHER WE WILL ACHIEVE MORE

HEALTH, HOUSING & HOMELESSNESS

Connecting to deliver better outcomes for people & communities

Carmel Williams

Director, Centre for Health in All Policies Research Translation, SAHMRI



Inaugural Homelessness Conference - 2022



Health and Housing

There are multiple and bi-directly pathways

- High cost of appropriate housing and poverty
- Reduce expenditure on life essentials food, heating, cooling
- Discrimination can lead to housing instability
- Substance use
- Mental health conditions
- Physical and chronic health conditions

Appropriate housing – affordable, good quality, stable and secure housing – is a key precondition for promoting health and health equity, preventing illness and building healthy and inclusive communities



CHiAPRT Centre for Health in All Policies Research Translation



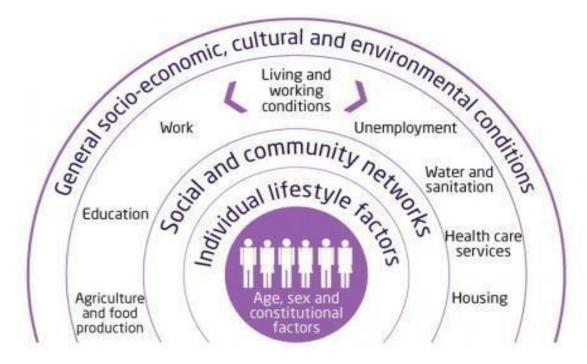
Housing as a Basic Human Right



Maslow's hierarchy of need

CHiAPRT Centre for Health in All Policies Research Translation

Housing: a social determinant of health and wellbeing

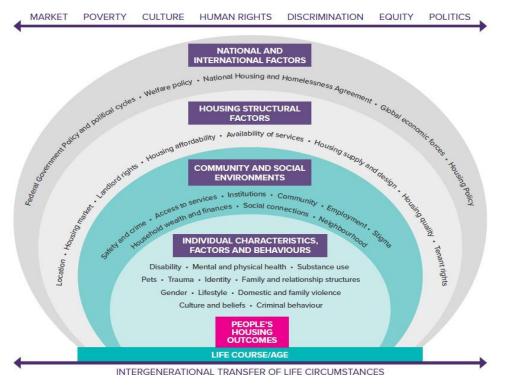






The Determinants of Housing Outcomes

DETERMINANTS OF HOUSING OUTCOMES



World Health Organization: Health and Housing

Housing: Shared Interests in Health and Development 2011

- Safety and security
- Adequate size
- Sound construction
- Basic services available
- Affordability
- Accessibility
- Tenure
- Protection from climate change

WHO Housing and Health Guidelines (2018)

- Inadequate living space (crowding)
- Low and high indoor temperatures
- Injury hazards in the home
- Accessibility of housing for people with functional impairments.





Addressing the root causes of homelessness requires cross-sector collaboration

- health
- mental health
- disability
- housing
- education

- employment
- drug and alcohol, and
- domestic and family violence services
- criminal justice

HR .	V
Addressing the social determinants of health	Primary prevention
	Safety net programs and secondary prevention
	Medical care and tertiary prevention



CHIAPRT Centre for Health in All Policies Research Translation





A model for preventing homelessness

Intervention levers

- Structural economic and societal
- Systems policy and service delivery inadequacies
- Individual personal circumstances and relationships

Intervention stages

3 Stages of Prevention				
STAGE OF PREVENTION	PRIMARY	SECONDARY	TERTIARY	
STAGE OF DISEASE	NONE (YET)	IMMINENT	ESTABLISHED	
PRIMARY OBJECTIVE	DISEASE AVOIDANCE	EARLY DETECTION	MINIMIZE DAMAGE	
INTERVENTION TOOLS	HEALTH RISK ASSESSMENT HEALTH/WELLNESS PORTAL SELF-CARE BOOK/CLASSES LIFESTYLE COACHING EXERCISE PROGRAMMING HEALTH EDUCATION	BIOMETRIC SCREENING CVD SCREENING CONSUMERISM CLASSES COMPLIANCE PROGRAM NURSE HELP LINE	ON-SITE MEDICAL CARE PREDICTIVE CARE MGMT. LARGE CASE MGMT. MATERNITY MGMT. UTILIZATION MGMT.	





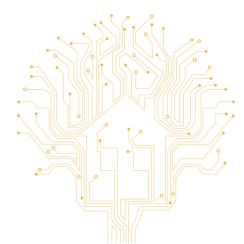


Level of prevention	Primary prevention	Secondary prevention and early	Management and tertiary prevention
		detection	
When is prevention	Before there is evidence of housing insecurity.	After someone is experiencing housing	After someone is experiencing homelessness.
implemented in a		insecurity, but before homelessness.	To reduce the time someone experiences homelessness or to
housing system?			prevent someone experiencing multiple episodes of homelessness.
Examples	Stable and secure housing	Housing insecurity	Homelessness
Examples	Ŭ	· ·	
	Home ownership, with or without mortgage	Rental stress	Couch surfing Boarding and rooming house Emergency accommodation Crisis accommodation
	Renting privately with long-term lease	Mortgage stress	Rough sleeping
	Social housing with long-term lease	Renting privately with short-term lease	Long-term homelessness
			Repeated episodes of homelessness
Nature of housing	To keep someone in stable and secure housing:	To stop someone experiencing housing	To address housing insecurity and/or homelessness and
intervention		insecurity:	prevent further experiences:
intervention	, monutating	Identification of issues/barriers	Case management
Appropriateness, including housing quality	Early interventions	Housing First approach – e.g. rapid rehousing programs	
	Availability and Accessibility Financial security	Control of risk factors	(timeliness of interventions)
Intervention examples	Laws/regulation of borrowing (consumer credit	Financial Counselling	Long-term housing support – <u>Housing First</u> / <u>Aspire program</u>
	legislation)	Financial literacy	<u>/ Rapid rehousing programs /</u>
	Financial literacy	Rental or mortgage support	Support to access housing - ' <u>Doorways' model / private</u>
	Financial counselling <u>Affordable housing options</u>	Health support - disability/mental health	rental Housing First – Permanent Supportive Housing
Role of health and	Enabling Co-design	Data collection/analysis	Deliver services – Housing allocations Wraparound support,
housing sectors	Knowledge translation	Identifying emerging issues and trends Service	post housing support Data collection
	Mediation	delivery	Identifying emerging issues and trends Service delivery
	Service (re)orientation	Tenancy support and intervention	Tenancy support and intervention
	Strategic partnerships Advocacy	Person-centred approaches	Facilitation
		Capacity building	
		Facilitation	
		Resources	

PANEL DISCUSSION IMPROVING & INTEGRATING HEALTH RESPONSES FOR PEOPLE EXPERIENCING HOMELESSNESS

Chair: Sageran Naidoo Chief Executive Officer, Sonder

Neil Willmett	Chief Executive Officer, Aboriginal & Torres Strait Islander Housing, Queensland	
Carmel Williams	Director, Centre for Health in All Policies Research Translation, SAHMRI	
Tim Best	A-Z Community and Project Lead, Toward Home Alliance	
Chris Burns	Chief Executive Officer, Hutt St Centre	
Nick Cowling	Aboriginal Liaison, Royal Adelaide Hospital	





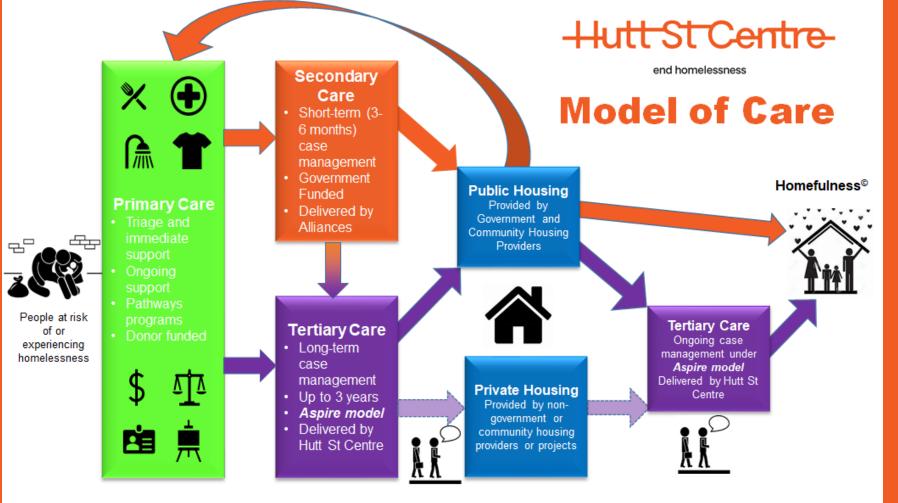
Inaugural Homelessness Conference - 2022

Australia's Health & Wellbeing Ecosystem



Hutt-St-Centre-

end homelessness



© Homefulness is trade mark registered to Hutt St Centre effective 18 June 2021. It is defined as: Having a place to live with a sense of security, stability, privacy, safety and an ability to control living space. Homefulness empowers a sense of independence and self-determination.

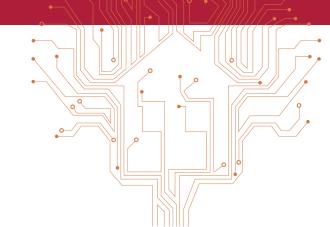
ENDING VETERAN HOMELESSNESS

Nathan Klinge

Chief Executive Officer, RSL Care SA



Inaugural Homelessness Conference - 2022





RSL CARE SA

ANDREW RUSSELL

VETERAN LIVING

RSL Care SA

107 years old

- 2 x Residential Care facilities
 - War Veterans Home (95 Beds)
 - Morlancourt (61 Beds)
 - Romani (72 beds)
- Retirement Living (236 Units)
- Andrew Russel Veteran Living Homeless Vets





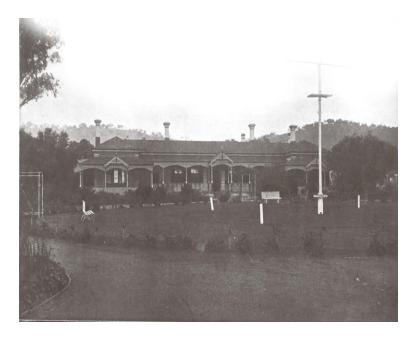








AN DREW RUSSELL VETERAN LIVING

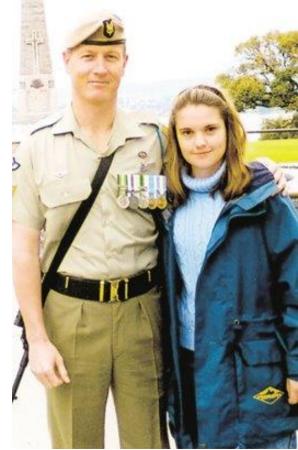








AN JREW RUSSELL VETERAN LIVING





AN DREW RUSSELL VETERAN LIVING















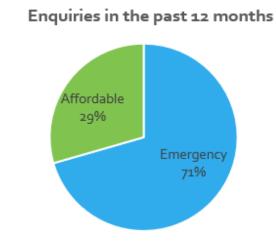
ANDREW RUSSELL VETERAN LIVING







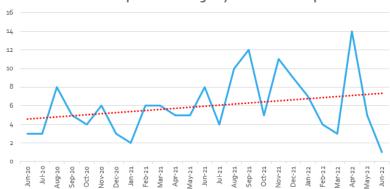
In the past 12 months, there have been 133 housing enquiries for accommodation support.







Since January 2016, ARVL has provided more than 20,000 nights of accommodation for 163 veterans through the emergency accommodation program









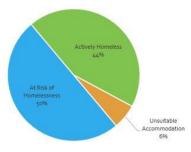


Type of housing outcomes

Period of homelessness in the past 12 months before entering ARVL

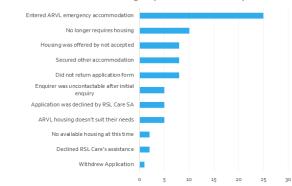


Situation of Homelessness

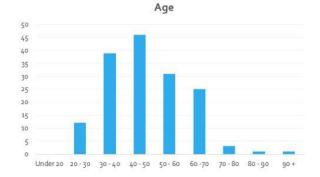




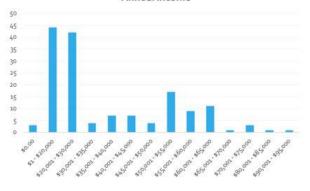
Outcomes of emergency accommodation enquiries



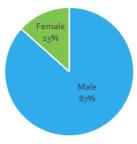




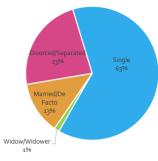
Annual income



Gender

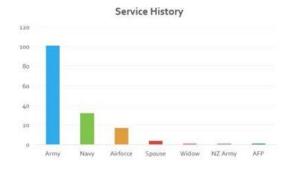


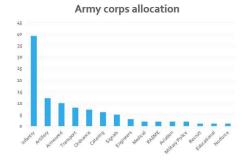
Marital Status



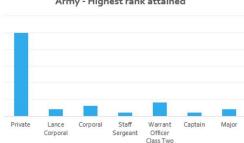








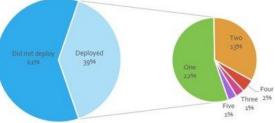
30 25 20 Two 15 10 5 Four Three 2% 0 Private Lance Corporal 196 Corporal





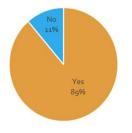


Active service

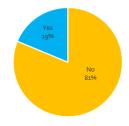


Army - Highest rank attained

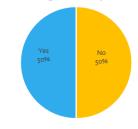
Diagnosed with a mental health condition



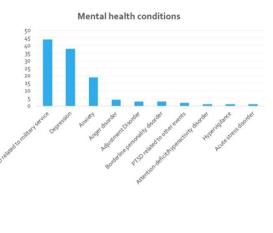




Suicidal thoughts in the past 12 months

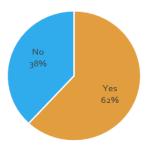








History of substance use



Nether the cosaine Hallicingers Opioids Sedentives

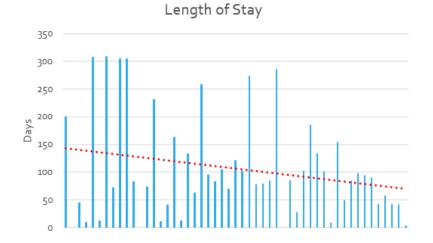




Type of substance

Length of Stay The average length of stay has declined from 135 - 112 days in the past 24 months.

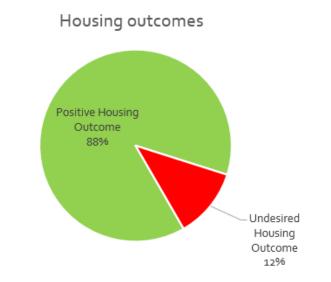
The shortest length of stay is 23 hours
The longest length of stay is 461 days







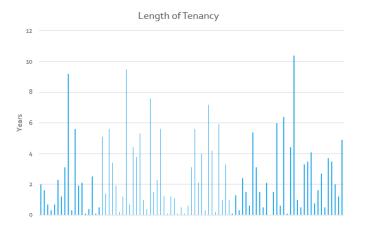
In the past 24 months, 46 veterans have left the emergency accommodation program, of which 39 (85%) secured long term stable housing (positive outcome).







Affordable Housing portfolio On average, residents remain in the affordable housing program for 3.1 years







'The ARVL program has enabled me to get back into a position in life where I can live comfortably, feel safe, access health providers, and re-engage in this world in a manner that has meaning and purpose.

All the blessings I have today (housing, stability, hope, a future) can be linked directly as a result of the opportunities I received through the ARVL program and from the care, support and dedication that ARVL gave me.'

ARVL resident 2022.







RSL CARE SA

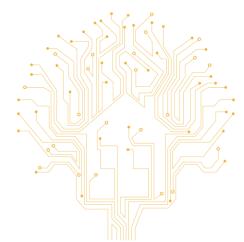
ANDREW RUSSELL

VETERAN LIVING

PANEL DISCUSSION ENDING VETERAN HOMELESSNESS - A SYSTEMS APPROACH

Chair: Shaya Nettle Alliance Senior Manager, Toward Home Alliance

Nathan Klinge	Chief Executive Officer, RSL Care SA
David Pearson	Chief Executive Officer, Australian Alliance to End Homelessness
lan Cox	Head, Office for Homelessness Sector Integration, SA Housing Authority





Workshop 1 Improving Outcomes, Children

> CHARLES STURT Room

Workshop 2 Reigniting the Adelaide Zero Project

> SKYLINE Room

Workshop 3 Improving Outcomes, Young People

RKSHOPS

BOARDROOM

Workshop 4 Housing Innovation, Insights & Possibilities

MATTHEW FLINDERS Room

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Reigniting the Adelaide Zero

Project

www.adelaidezeroproject.org.au

31 August 2022





The Adelaide Zero Project.

Established in 2018, the goal of **the Adelaide Zero Project (AZP)** is to achieve and sustain Functional Zero street homelessness in the inner city by 2025.

- Since May 2018, the Adelaide Zero Project has identified 1,620 people rough-sleeping in the inner-city, and has housed 869 people.
- This has been made possible through the creation of a comprehensive, real-time By-Name List (BNL). The BNL helps understand the names and needs of everyone sleeping rough or temporarily sheltered in Adelaide's inner city.





Defining 'actively homeless':

Someone who is:

- a. newly identified as homeless for the first time; *or*
- b. someone returning to homelessness who does not require a new VI-SPDT to be completed; or
- c. someone who has been in a temporary housing placement and has returned to sleeping rough.

A person is no longer 'actively homeless' if:

- they have secured some form of short, medium or long term accommodation (e.g. caravan parks, boarding house, share house, private rental, public or community housing).
- Inner city services do not engage within 90 days
- *It does not include:* hospitals, crisis accommodation, DV shelter, MH facilities, prison, couch surfing, car, or staying with friends or family.

The Australian Methodology

Adopted For Use in SA From International Experience



A Shared Vision						
To end all homelessness in South Australia, starting with rough sleeping by 2025						
by ensuring that when it does occur it is rare, brief one-time						
Four approaches to ending homelessness						
Housing First	Person centered & strengths based	Evidence based systems change	Place-based Collective Impact collaboration			
Eight Agreed Activities						
Assertive Outreach		Continuous Improvement				
Common Assessment		Data-Driven Prevention				
A Real-Time By-Name List		Data-Informed System Advocacy				
Coordinated Systems		More of the Right Housing & Support				
	George and Tanya Ruff Institute of Global Homelessness	Institute for Healthcare Improvement	National Alliance to END HOMELESSNESS			



Five Improvement Cycles.

Action Planning 1

Develop a collaborative action plan to help get key stakeholders on the same page, set targets, allocate tasks, agree to next steps and build an improvement team.



Quality By-Name List 2

WE

ARE

Work to build a HERE comprehensive real-time, by-name list of people experiencing rough sleeping homelessness in their community.



Reduce to Zero 3

Use a range of solutions, tools and approaches - including triage, improvement science and datadriven advocacy to drive monthly reductions in homele

www.adelaidezeroproject.org.au



Five Improvement Cycles.

4 Sustaining Zero

For communities that have achieved functional zero, they seek to **sustain it**.



5 Zero for All

Expand your focus to new target populations and drive toward ending all homelessness. **Tools:**

- Action Planning Training and Toolkit
- Action Labs
- Coaching Calls
- System Reviews
- Solutions Labs





www.adelaidezeroproject.org.au







Functional Zero.

Functional Zero homelessness is achieved when the number of people who are, or were, sleeping rough in the inner city is **no greater than the six month average housing placement rate**.

REDUCING INFLOW

† †

SHRINKING ACTIVELY HOMELESS

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INFLOW: Newly identified INFLOW: Returned from housing INFLOW: Returned from inactive



OUTFLOW: Moved to inactive

ENDING HOMELESSNESS

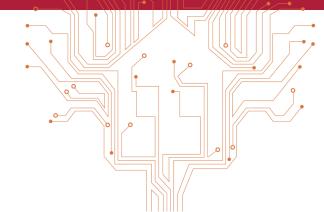
A National Approach & the South Australian Approach

David Pearson

Chief Executive Officer, Australian Alliance to End Homelessness



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Connecting the Dots - Ending Homelessness: An International and National Perspective



Help. It's what Aus

hicago, USA, May 2022 Photography: David Pearson (with Consent)

Grenfell Street, Adelaide, November 2020. Photography: David Pearson (with consent)

Churchill Fellowship

Places Visited





Source: Google Maps

Churchill Fellowship

Inspiration



I feel like my "only options at times are suicide or to rob a bank"

- Guy, person with a lived experience, Chicago, USA
- "Homelessness was created by public policy and it can be solved by public policy"
- Tim Richter, Canadian Alliance to End Homelessness
- "I know ending homelessness is possible because there was none when I started my career"
- Nan Roman, The National Alliance to End Homelessness, USA

"This is literally a life or death issue, we need to act with a sense of urgency, but simultaneously take the long term view. Short-term solutions aren't helping anyone".

- Jeff Olivet, US Interagency Council on Homelessness

"You could make many homelessness responses twice as effective if you managed the system better, but the inclination is always there to fund direct services, it's inefficient. If you want to shift the dial, fund improvements to the systems"

- Norman Suchar - U.S. Department of Housing and Urban Development

"My proudest possession is the key to my home"

- Julie - Resident, Mercy Housing, Chicago, USA

Churchill Fellowship

Key Questions Asked



I asked

- Is ending homelessness possible?
- Based on your experiences, what are the three most important things you think it would take to end homelessness?

What they believed it would take was a combination of the following, in order of frequency:

- **1.** Leadership firstly community leadership, then political
- 2. Collaboration
- 3. Data reliable, quality, real time, person centred
- 4. Funding / investment
- 5. Permanent Supportive Housing
- 6. Better integration of health and other support services with housing
- 7. Curiosity, improvement and an ongoing willingness to learn



Solving Homelessness How we can end homelessness in Australia

Report by Mr David Pearson

2021 Churchill Fellow awarded to study overseas efforts to end homelessness by the Winston Churchill Memorial Trust

Interim Report - May 2022

Churchill Fellowship: Part One – USA

Key Findings



- Focus on Ending Homelessness
- Better Integrated Health (and other) Systems
- Build a Supportive Housing System
- There are no silver bullets
- Australian efforts through the AtoZ Campaign are on the right track

A Shared Vision						
To end all homelessness in Australia, starting with rough sleeping, by ensuring that when it does occur it is rare, brief one- time						
Four approaches to ending homelessness						
Housing First approach	Person centered & strengths based approach	Evidence based systems change approach	Place-based Collective Impact approach to collaboration			
Eight Proven Solutions						
Assertive Outreach		Continuous Improvement				
Common Assessment		Data-Driven Prevention				
A Real-Time By-Name List		Data-Informed S	system Advocacy			
Coordinated Systems		More of the Right	Housing & Support			

Churchill Fellowship Recommendations

Commonwealth Government

- Thirteen recommendations for the Commonwealth Government relating to:
- **1.** Supporting community-led efforts to End Homelessness
- 2. A National Homelessness and Health Equity Policy
- 3. Intergovernmental and Interagency Coordination to End Homelessness
- 4. Reduce to Zero: An Ending Homelessness Flexible Fund
- 5. Build a Supportive Housing System
- 6. A National Housing and Ending Homelessness Plan





Solving Homelessness How we can end homelessness in Australia

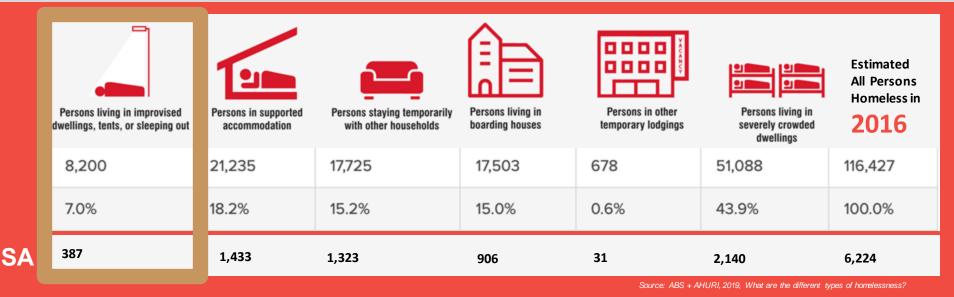
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Homelessness in Australia

What we measure: A bad situation Getting Worse!



EXPERIENCE CHRONIC ROUGH SLEEPING OR 6,560 PEOPLE (ESTIMATED)



SAVING PER PERSON PER YEAR FOR PROVIDING PERMANENT SUPPORTIVE HOUSING OVER LEAVING ON THE STREET (ACTUAL)

\$85m GOV

SAVINGS TO GOVERNMENT OF ENDING CHRONIC ROUGH SLEEPING (ESTIMATED)



Our Approach

We can end homelessness by ensuring that any incidents that do occur are:

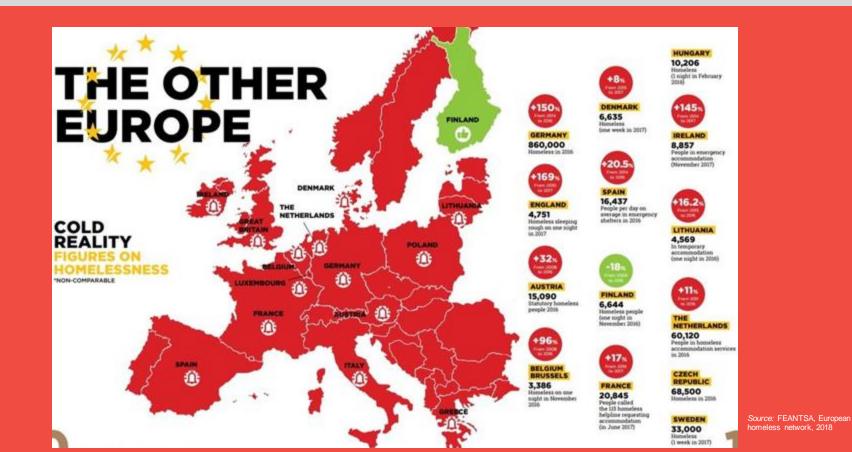
- **Rare** that there are not many people homeless in a community sleeping rough
- **Brief** that when homelessness does occur it is for a short a time as possible.
- One Time Thing that people do not repeat their experience of homelessness.

332 australian alliance to end homelessness

Together we Can END homelessness?

Two Approaches to Ending Homelessness Finland's Success

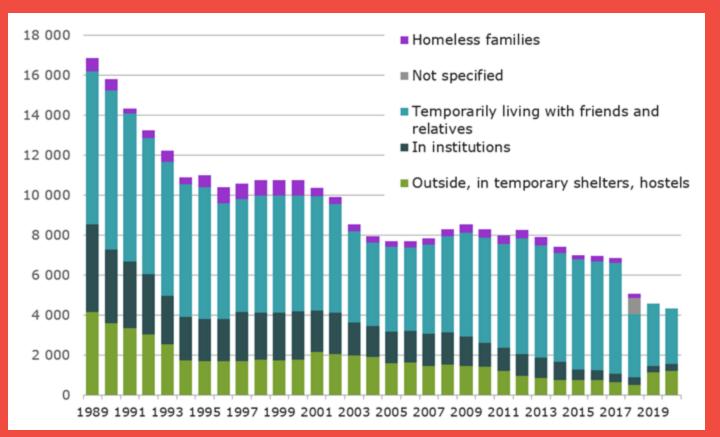
ach australian alliance to end homelessness



International Lessons

Finland's Rough Sleeping Challenge





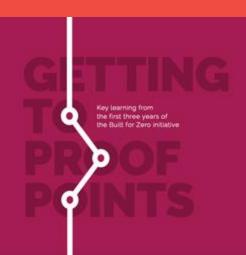
Source: ARA The Housing Finance and Development Centre Finland, Homelessness in Finland 2020

International Lessons

United States of America's Success



Built For Zero.



REAL RESULTS.

A data-driven movement is redefining what is possible in ending homelessness.



communities are participating in Built for Zero SHOW THE LIST >



communities that have functionally ended homelessness for a population

134,172

individuals housed by Built for Zero communities since 2015



measurable reduction



communities have achieved quality real-time data

International Lessons

Canada's Success







ENDING CHRONIC HOMELESSNESS - COMMUNITIES WHO HAVE:

25 QUALITY REAL-TIME DATA

13 COORDINATED ACCESS

REDUCED HOMELESSNESS

REACHED FUNCTIONAL ZERO

ENDING VETERAN HOMELESSNESS - COMMUNITIES WHO HAVE:



COORDINATED ACCESS

REDUCED HOMELESSNESS

REACHED FUNCTIONAL ZERO

How They Did It...



Problem		Solution				
	Simple Symptoms: A definition of success limited to providing help (i.e. food, shelter, etc.) or a single service or point in time program outcome	The second second second second second second second second second second second second second second second se	Complex Systems: A commitment to changing the system by reducing the number of individuals experiencing homelessness to zero across a community			
	Unknown: Efforts driven by static, estimated, out of date and nameless data		Known: Comprehensive, real-time, individual-level data and coaching in problem solving skills adapted from other sectors			
<u> </u>	Fragmented: Many problems that many touch, but no single agency or organisation owns	imi	Collaborative: A shared commitment to coordination that breaks down silos and drives accountability in a focused way			
\$	Scarcity: A problem <u>solely</u> understood as a problem of resource scarcity (i.e. not enough houses or services)	Ś	Effectiveness: Data for targeted investments that optimizes benefits and the utilise scare resources as effectively as possible			

Key Lesson from Overseas

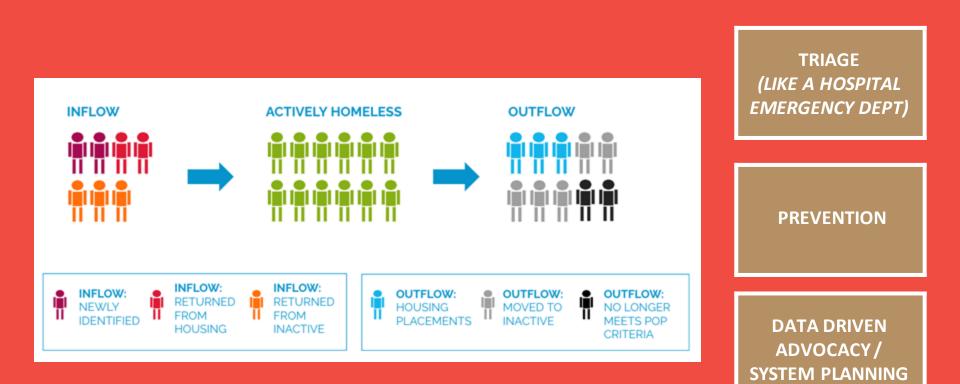
Housing alone won't solve homelessness





How They Did it: Unknown to Known A By-Name List







The Adelaide Zero Project

The South Australian Journey

Two paths...



Bergen County first in nation to end chronic homelessness





Bergen County Executive Jim Tedesco announced that the county had become the first place in the nation to eradicate chronic homelessness. (Fausto Giovanny Pinto | NJ Advance Media for NJ.com)

Flinders Street homeless: Violent confrontations as police clear rough sleepers in Melbourne

Updated 1 Feb 2017, 11:29pm



VIDEO: Scuttle breaks out and crowds boo as police escort two protestors from Flinders Street Station. (ABC News)

Violence that broke out when authorities moved a group of homeless people from outside Flinders Street Station was caused not by the homeless, but by protesters, police say.

RELATED STORY: Homeless in Melbourne's CBD to be given immediate housing

MAP: Melbourne 3000

0

How Did We Get Here?

The First Australian Community to Commit to Count Down

south australian alliance to end homelessness





A Common Assessment & Triage Tool – The VI-SPDAT

The Vulnerability Index – Service Prioritization Decision Assistance Tool



The VI-SPDAT is a survey for people who are homeless or at-risk of homelessness.

It was developed by OrgCode and together with the AAEH we adopted it for use in Australia, called Version 3.0

We are currently building a new version of the tool, called the Australian Homlessness Vulnerability Triage Tool or AHVTT.



Interviewing people sleeping rough during 500 Lives 500 Homes Campaign in Brisbane. Photography: Patrick Hamilton.







Filling out the VI-SPDAT in Adelaide during the connections week in June 2018. Photography: Renee Jones

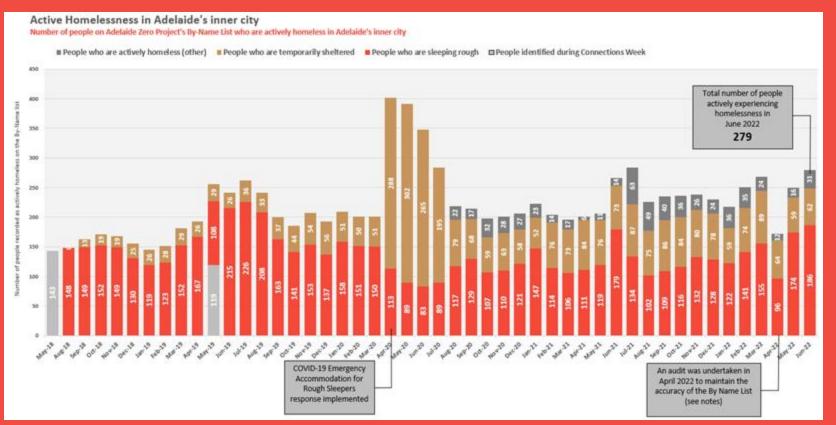
Australia's First Quality By-Name List

Where we are today

south australian alliance to end homelessness

saæl





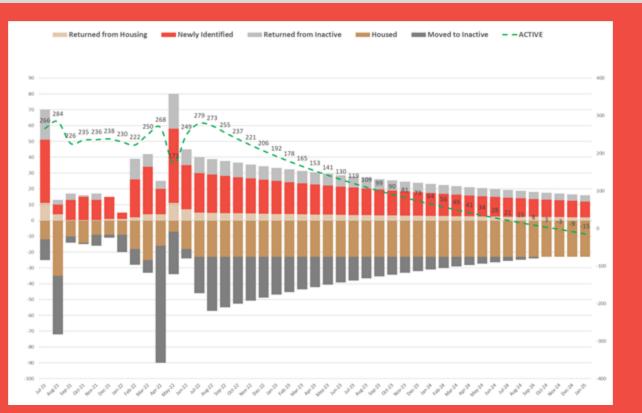
Source: Adelaide Zero Project, June 2022

Getting to Functional Zero

Modeling Where We Are Going

To achieve Functional Zero by 2025 we would need:

- Reducing inflow by 3% month to month
- Outflow remains steady
 - 20+3 Housing outcomes (IHP +15%)
 - 12.5 % of active continue to move to inactive



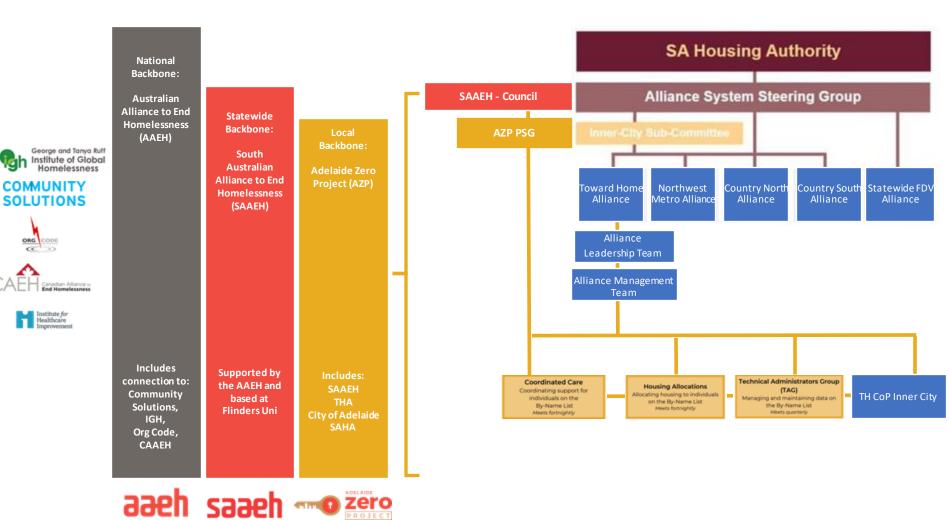
Alliances and a New Future

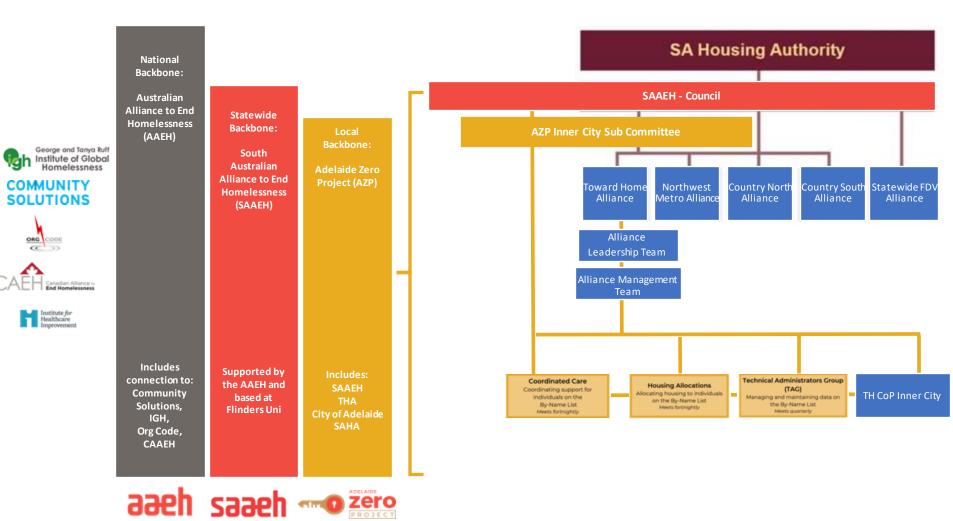
Timelines / Phases + Backbone Support

Adelaide Zero Project: Phases

australian alliance to end homelessness

Addialac Zelo Fi	oject. Phases			^		
PON DUNSTAN Image: ADELAIDE PON DUNSTAN Image: ADELAIDE Image: ADELAIDE Image: ADELAIDE						
Establish 2017 to May 2018	Implement 2018 to Dec 2020	Backbone Transition Jan 2021 to 30 Jun 2021	BNL Transition 1 Jul 2021 to 30 Sept 2021	Backbone Transition 1 Oct 2021 to 31 Dec 2021	Consolidated Transition 1 Jan 2022 to 30 September 2022	New Status Quo 1 October 2022 Onwards Focus: Achieve Functional
Focus: Design	Focus: Establish and Implement	Focus: Maintain	Focus: Maintain / Build Capacity	Focus: Maintain / Build Capacity	Focus: Implement / Consolidate.	Zero Rough Sleeping in the Inner City
1 year	2 years	6 months	3 months	3 months	9 months (TBC)	ongoing
(SAHA Funding 12 months:					>)	
South Australian	Network to End	Homelessness: I	Phases	0		,
		S996	south australian alliance to end homelessness	Establish Focus: Consult, Develop Business Case & Rally Resources	Statewide Expansion Focus: Establishmer supporting new Zero Projects & deliver proof points.	New Status Quo Focus: Achieve Functional Zero Rough Sleeping in SA
				3 months	9 months (TBC)	ongoing







The South Australian Alliance To End Homelessness (SAAEH)



An Australian Movement to End Homelessness



A Community of Practice



SA Government Strategy

Achieve Functional Zero Rough Sleeping Statewide by 2025

Ell south australian alliance to end homelessness





Ending Homelessness is Possible!





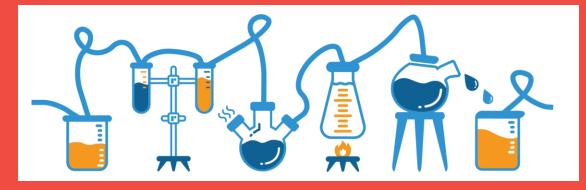


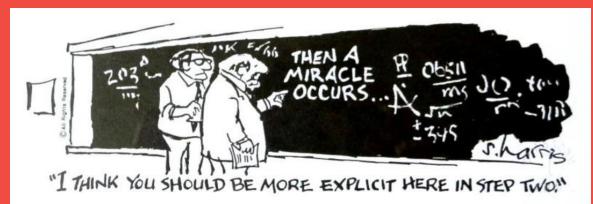


The Advance to Zero Homelessness Methodology



Methodology or Theory of Change?





The Australian Methodology

Ign

ORG COD

SOLUTIONS

Adopted For Use From International Experience



END HOMELESSNESS

A Shared Vision					
To end all homelessness in Australia, starting with rough sleeping, by ensuring that when it does occur it is rare, brief one-time					
	Four approaches to ending homelessness				
Housing First Person centered & strengths based		Systems change	Place-based Collective Impact collaboration		
Eight Agreed Activities					
Assertive	Outreach	Improvement			
Common Assessment		Data-Driven Prevention			
A Quality Real-Time By-Name List		Data-Informed System Advocacy			
Coordinated Systems		More of the Right Housing & Support			
COMUNITY SOLUTIONS Coce and Tanya Rulf Institute of Global Homelessness Coce And Tanya Rulf					

Improvement

apportive housing it works

The Australian Methodology

Adopted For Use From International Experience



A Shared Vision				
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Coordinated Systems		More of the Right Housing & Support		
	George and Tanya Ruff Institute of Global Homelessness	Institute for Healthcare Improvement	National Alliance to END HOMELESSNESS	

Cohort Focused

Why start with Rough Sleeping?



We know that rough sleeping:

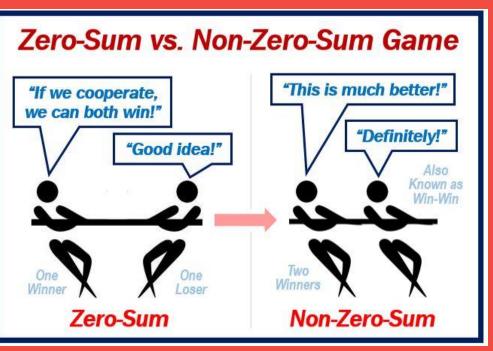
- Can reduce a person's life expectancy by up to 30 years
- It is more costly to governments to leave the problem of chronic rough sleeping unaddressed than it is to provide permanent housing.
- It is the most prominent form inequality in out community.
- Finally we recognise that we need to start somewhere, and if everything is a priority, then nothing is a priority.

Ultimately we want to end all homelessness, but we want to start by lifting the social safety net off the street in Australia.

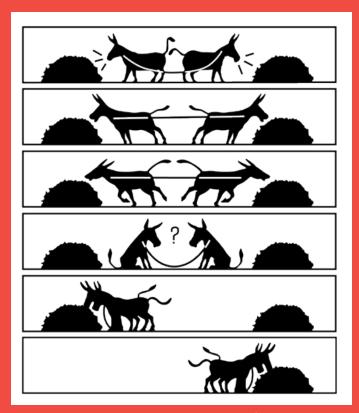
Cohort Focused – Starting with Rough Sleeping



It's not a Zero Sum Game...



Source: Market Business News



The Advance to Zero Homelessness Methodology

Adopted For Use From International Experience



A Shared Vision				
To end all homelessness in Australia, starting with rough sleeping, by ensuring that when it does occur it is rare, brief one-time				
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Housing First approach approach		Evidence based systems change approach	Place-based Collective Impact approach to collaboration	
Eight Proven Solutions				
Assertive	e Outreach	Continuous Improvement		
Common Assessment		Data-Driven Prevention		
A Real-Time By-Name List		Data-Informed System Advocacy		
Coordinated Systems More of the Right Housing & Support			Housing & Support	

Reduce to Zero: Continuous Improvement

Central to the efforts of US communities success





Why is it called WD-40?

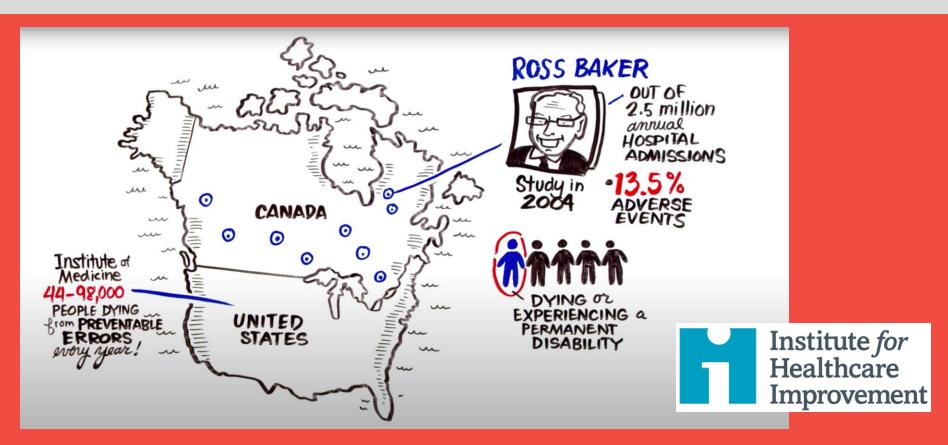
It took 40 attempts to create WD-40

Source: Community Solutions, USA

Reduce to Zero: Continuous Improvement



Adopted from the Health Sector



Reduce to Zero: Continuous Improvement

A model for Improvement



Solving complex problems starts with a **measurable end state and works backward.** Strategies and activity come last and shift repeatedly in service of the aim.



Source: Community Solutions, USA and the Institute for Health Care Improvement

The Advance to Zero Homelessness Methodology

Adopted For Use From International Experience

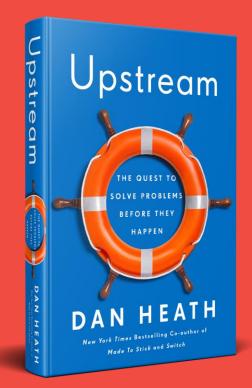


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Common Assessment		Data-Driven Prevention		
A Real-Time	By-Name List	Data-Informed System Advocacy		
Coordinate	ed Systems	More of the Right Housing & Support		

Data-Driven Prevention

Moving Upstream





South African human rights campaigner Archbishop Desmond Tutu once famously said that:

"there comes a point where we need to stop just pulling people out of the river. We need to go upstream and find out why they're falling in."



The Advance to Zero Homelessness Methodology

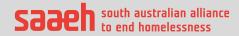
Adopted For Use From International Experience



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Common Assessment		Data-Driven Prevention			
A Real-Time By-Name List Data-Informed System Advocacy			ystem Advocacy		
Coordinate	ed Systems	More of the Right Housing & Support			

Data Informed, System Level Advocacy

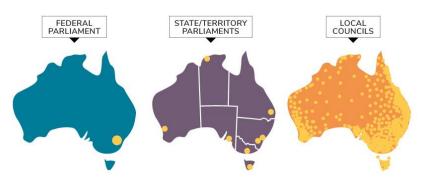
A Strengths Based Approach







THREE LEVELS OF GOVERNMENT IN AUSTRALIA





The Advance to Zero Homelessness Methodology

Adopted For Use From International Experience



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Coordinated Systems More of the Right Housing & Support				

More of the Right Housing and Support

Supportive Housing

UNIQUE APPROACHES TO UNIQUE POPULATIONS



Source: National Alliance on Mental Health, USA







The Australian Methodology

Adopted For Use From International Experience



END HOMELESSNESS

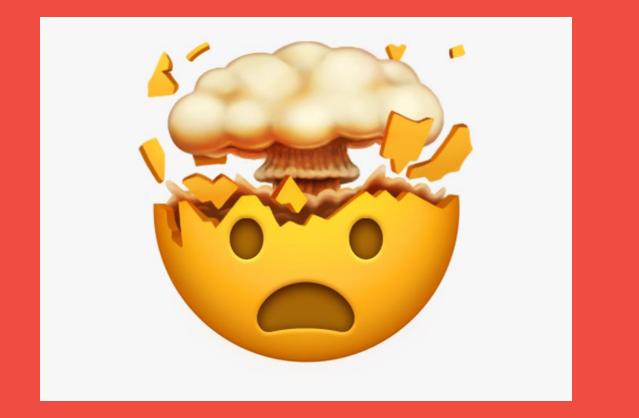
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Coordinated Systems More of the Right Housing & Support				
COMUNITY SOLUTIONS George and Tonya Buff Institute of Global Homelessness Action CAFH Institute for Healthcare Improvement Institute for Healthcare				

Improvement

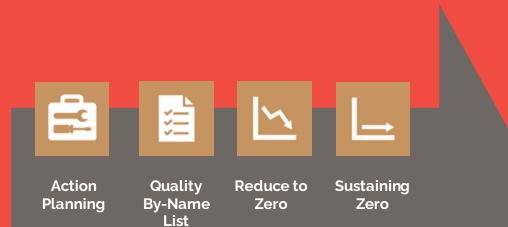
apportive housing it works

Processing...





Implemented Through Improvement Cycles Breaking it up



tội tội tội tội

Zero For All (not sequential)

Action Planning

saæ

Release Action Plan

outh australian

alliance

to end homelessness

Quality By Name List

 Conduct Connections Week and/or launch by-name list / zero project

10.00

ADELAIDE

ze

Achieve Quality by-name list certification

Reduce to Zero

- Develop a more coordinated system
- Implement Improvement Projects
- Drive monthly reductions in overall homelessness

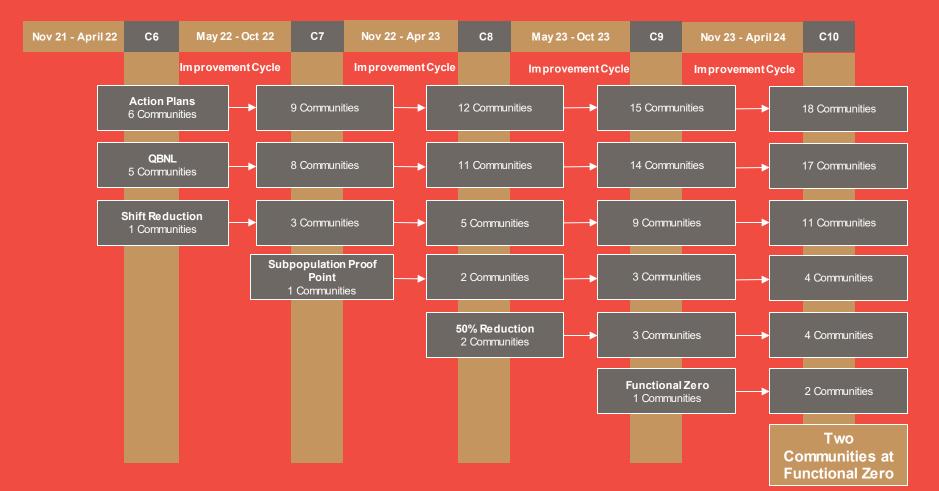
Sustaining Zero

- Achieve Functional Zero
- Sustain Functional Zero

Zero for All

• Expand to other areas and other forms of homelessness

AtoZ Campaign Milestones



About the AAEH – What We Do

australian alliance to end homelessness

aæh

The Australian Alliance to End Homelessness

The AAEH leads a national movement of individuals, organizations and communities working together to end homelessness in Australia.

aaeh.org.au

Advance to Zero

A national change effort helping a group of leading communities end rough sleeping homelessness as a first step on the path to eliminating all homelessness in Australia.

Training & Advisory

貂

We provide a range of support and capacity building activities for communities and organizations committed to ending homelessness in Australia.

National Summit on Ending Homelessness

Join us as we host our inaugural, annual Zero Homelessness Summit to bring together all our work in Brisbane in October 2022.

Advocacy

Through our Homes Beyond COVID work we advocate to the federal, state, territory and local governments for the investment and policy changes needed to end homelessness.

Allied Networks

The AAEH supports and works closely with a range of allied networks working toward our shared mission of ending homelessness.

About the SAAEH – What We Do

Draft - A Work In Progress



The South Australian Alliance to End Homelessness

The SAAEH leads a statewide movement of individuals, organizations and communities working together to end homelessness in SA.

saaeh.org.au

Advance to Zero

A statewide and national effort helping scale the approach to ending homelessness pioneered in SA by the Adelaide Zero Project.



SA Zero Summit on Ending Homelessness

We hope to host an annual South Australian Zero Homelessness Summit to bring together all our work in 2023.

Advocacy

saaeh

We hope to build on the existing advocacy we have done with the federal, state, and local governments for the investment and policy changes needed to end homelessness.

Allied Networks

The SAAEH intends to support or work closely with a range of allied networks that share the mission of ending homelessness in South Australia – including business, local government, heath and others.

Collaboration Laboratory

LAB

We hope to establish a space to bring together volunteers, interns and others with an interest in supporting efforts to end homelessness in SA.

Get Involved – Summit

The Inaugural Australian Zero Homelessness Summit





AUSTRALIAN ZERO HOMELESSNESS SUMMIT

HOMELESSNESS

IS SOLVABLE

Join us in Brisbane as we launch the Advance to Zero Campaign at the inaugural Australian Zero Homelessness Summit.

Thursday 27 October 8:00 am to 4:30 pm (+ the Learning Session on the 26th and Workshops on the 28th)

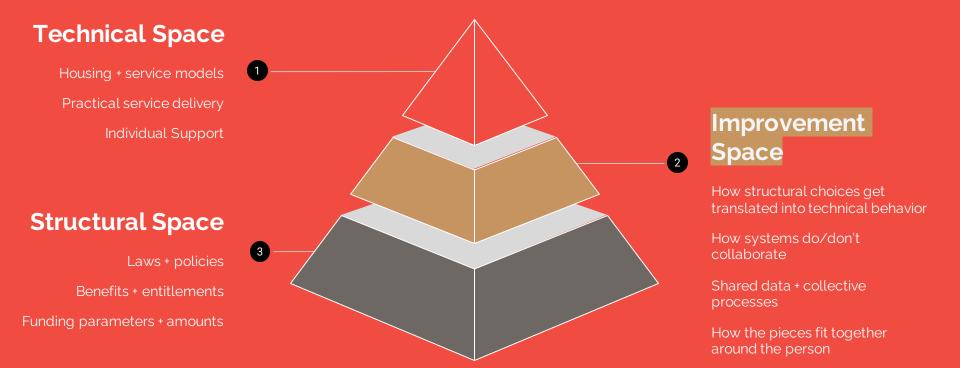
Brisbane Convention & Exhibition Centre

Further information at: <u>www.aaeh.org.au/summit</u>

Improvement - From Scarcity to Effectiveness



Problem Solving and A Focus on What We Can Control





Help. It's what Austra

Ending Homelessness is Possible!

Grenfell Street, Adelaide, November 2020. Photography: David Pearson (with consent)

Let's demonstrate that ending homelessness is possible in South Australia by 2025 – together!

Stay in touch: www.aaeh.org.au info@aaeh.org.au



south australian alliance



PARTNERSHIPS Good360

Kate Stock

Partnerships Manager SA, Good360



Inaugural Homelessness Conference - 2022



Good360: matching surplus with need



Impact Helping other Not for Profits & disadvantaged schools save time and budget by getting brand new goods they need for their programs.

Direct to Australians in need

Products matched help restore dignity and hope to people in need.



Convenient delivery

Members can pick up their order from a warehouse or have it delivered to their door.





 ∞

Give the goods

Companies Australia wide share what they no longer need or have too much of.

Get the goods you need

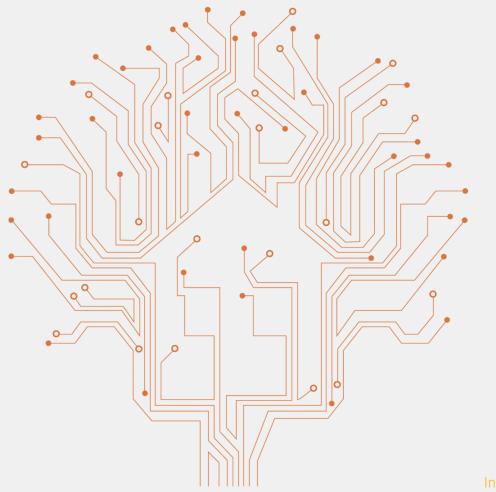
Not for Profits and disadvantaged schools register for a free Good360 membership & then order goods they need.



Members choose the brand new goods they need for their

https://good360.org.au/

community.



THA CHARTER



Inaugural Homelessness Conference - 202

THA Charter Purpose

The purpose of the Toward Home Charter is to

- Tell others who we are
- Guide us in our work

warc

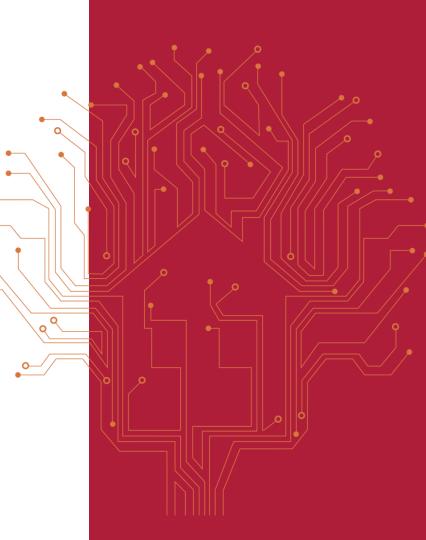
• Give us an aspiration to work towards

THA Charter Position

The Charter sits below the following

- Future Directions for Homelessness
- Service Framework and Alliance Agreement





Consultation

At the 2021 Toward Home Workforce Development Day, people told us the things they valued. The list created formed the basis of the Charter.

From there we undertook consultation with THA through:

- Governance feedback at different stages of the process from both AMT and ALT
- Open consultation across THA, from CEOs to frontline staff, through March and April 2022

Engagement was positive, with more than 60 people providing input through open consultation and governance review.

Key learnings of consultation:

- Language is important
- Every belief has equal standing
- We are forward looking



The voice and experience of people with lived experience is at the heart of everything we do. It shapes what we do, how we do it, and influence policies and systems change

Home, safety, self-determination, and choice are basic human rights. We walk alongside clients on their self-directed journey.

In people's resilience; we 'see' the whole person, listen deeply, and treat everyone with dignity. We embrace and celebrate the diversity of culture, race, ethnicity, age, gender, religion, sexual orientation, gender identity, gender expression, disability, economic status and other, backgrounds and experiences

Culturally strong practices, co-designed with Aboriginal communities, create safety, shared understanding, and healing.

Our service practices, frameworks, and models must draw on practice wisdom evidence, and the lived experience of people and communities.

Homelessness can be traumatic; our work is trauma responsive, culturally understanding, compassionate, and supports recovery and healing.

In valuing, supporting, and empowering our workforce. We know it takes courage to be vulnerable and embrace mistakes as part of our collective learning

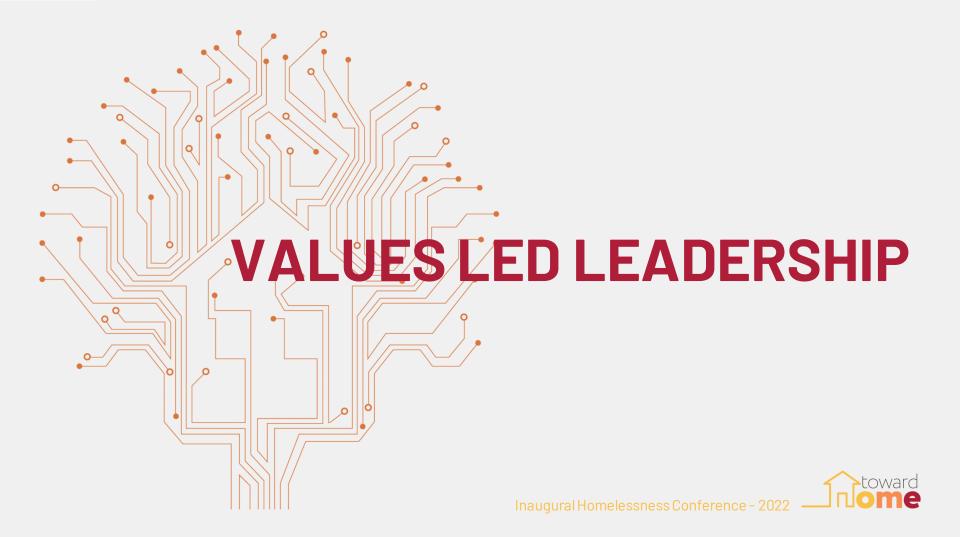
In collaborating and working with the community sector, government, and other Alliances to innovate and drive positive system reform.

It takes a community to end homelessness.

toward OME Inaugural Honelessness Conference - 2022

We believe

Lindom charter



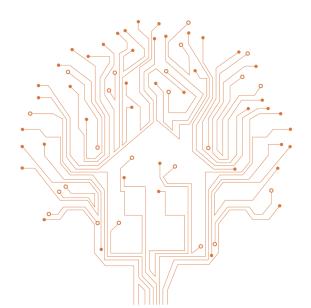
THA Values Led Leadership

Values Led Leadership acknowledges and recognises a Toward Home Alliance (THA) staff member, volunteer or partner who models one or more of our shared THA values including:

- Integrity
- Trust
- Respect
- Collaborative
- Courageous
- Creative

ward





THA Values Led Leadership

Awards presented to:		
David C.	Baptist Care SA	Collaboration; Integrity; Respect
Melanie S.	Baptist Care SA	Collaboration; Creativity; Integrity
Judith L.	Baptist Care SA	Collaboration; Creativity; Courage
Jack A.	Lutheran Care	Respect; Integrity; Collaboration
Rolen F.	Lutheran Care	Respect; Collaboration; Integrity
Grace G.	Mission Australia	Collaboration
Kayla S.	Mission Australia	Creativity
Victoria S.	SA Housing Authority	Collaboration; Integrity
Lisa K.	Sonder	Integrity; Respect; Trust; Courage; Collaboration; Creativity
April O.	Sonder	Integrity; Respect; Trust; Courage; Collaboration; Creativity
Annie S.	Sonder	Integrity; Respect; Trust; Courage; Collaboration; Creativity
Sophie P.	The Salvation Army	Compassion; Courage
Anh T. H.	The Salvation Army	Creativity
Kim H.	The Salvation Army	Integrity; Collaboration; Creativity



Inaugural Homelessness Conference - 2022

2021 HIGHLIGHTS & 2022 DIRECTIONS

Shaya Nettle, Senior Alliance Manager



Inaugural Homelessness Conference - 202

Workingtogether, givinghopeto prevent and endhomelessness THA MISSION



July 2021 THA launch



Strengths

WHO WE ARE:

- A compassionate team
- Nurtured & strong team culture
- Work through challenges
- Maintaining a united voice
- Transparent & open
- Flexible & authentic
- A forthcoming AMT

• COMMITTED TO:

- Ending homelessness for people
- Professionalism
- Continuous improvement
- Systems advocacy
- Evidence led
- Doing things differently
- Getting positive housing outcomes

• OUR RELATIONSHIPS:

- Committed partners
- Innovative partners: Harcourts Packham, Adelaide Hills & Good360
- Communityhousing:SHP/THP
- ALT trusts us
- OUR SUCCESS:
- Clients are going into permanent housing
- We are ending homelessness for people
- Remained fairly authentic to the model



Challenges

RESOURCES:

- Housing shortage
- Bringing in resources from other partners of the Alliance
- Suitable housing
- Supporting people properly once housed

- INTERNAL:
 - Client information sharing
 - Demand
 - New Client cohorts
 - Training

Recognising that every client and risk is shared amongst us – we are all responsible for each other's challenges



COVID-19 Lockdown Adelaide July 2021



During COVID

THA came together as one team to respond to lockdown needs:

- Distributed over \$10,000 of Emergency Assistance vouchers to people in motel.
- Baptist Care SA and The Salvation Army distributed hundreds of free meals.
- Sonder **activated additional mental health staff** to undertake welfare checks on those in motel.





Puti on Kaurna Yerta

Partnering to improve outcomes and responses for key cohorts, i.e. remote visitors DHS-led multi-agency response with Cultural Leaders (Iwiri and Kaurna), Council, Health, SAPOL, THA and other partners.







THA supported through: Funding crisis accommodation for 15 women

84 Returns to country (Safe Journeys & Wardli-ana)

Prioritisation into accommodation and ongoing supports for those who chose to settle in Adelaide.

Workforce Development Day



125 attendees

Communities of Practice were formed



Grand Opening - Southern Pathways



Fulfilling our commitment to the Regions: Service Access Presence Integration



Terra Firma launch

11 individual rooms, shared spaces for individuals and couples, 45 year olds plus, small pets welcome!



terrafirma

A partnership between the Toward Home Alliance and Harcourts Packham

Harcourts Packham

Partnering with the private sector: 12 Week Tenure Accompanying Case Management Services provided Concierge Staffing Model

Community connections and opportunities, i.e. volunteering with Outside the Square

On-site private rental workshops with Harcourts Packham

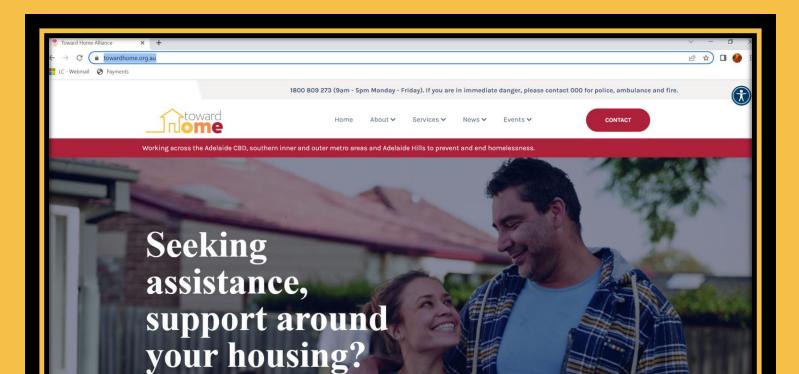


Terra Firma outcomes...

 Terra Firma sheltered 26 tenants in short term accommodation

19 moved forward into stable accommodation, including 3 private rental outcomes





We can work with you.

LEARN MORE

towardhome.org.au



AZP back on track & why this is important

We know who is sleeping rough

1

We are keeping them visible

2

Advocating for their needs

3

	Returned from Housing	Newly Identified	Returned from Inactive	Actively Sleeping Rough	Temporarily sheltered	Active Homeless, other	Housed	Moved to Inactive	6 month rolling housing average
March 2021	3	23	5	106	73	14	29	20	18
March 2022	4	30	8	155	89	24	25	8	14





info@aaeh.org.au aaeh.org.au

Kim Herbert Regional Administrator Salvation Army 277 Pirie Street Adelaide SA 5000

1 July 2022

Dear Kim

I write to congratulate the Adelaide Zero Project on a significant achievement and milestone in your efforts to end rough sleeping.

You are now re-certified by the Australian Alliance to End Homelessness as having achieved a Quality By-Name List. Every community around the world that has ended homelessness has first established a Quality By-Name List. It is a significant first milestone and one that we know will not only inspire your community to redouble its efforts but will also inspire other communities to follow a similar path.

By achieving this Quality certification, you have put yourself in a position to establish a new baseline for your homelessness response system's performance and to understand in real-time how the efforts you and your colleagues in the Adelaide Zero Project are engaged in are contributing to ending rough sleeping in your community.

This achievement creates an opportunity for your system to take the next step: to make meaningful <u>shift</u> reductions in homelessness in your community by applying improvement science principles, to test new strategies and approaches against the data system you have rebuilt.

We know the significant work the collaboration of service providers has put in to achieve this certification so congratulations again to you and your entire team, we look forward to supporting and celebrating future successes in our collective efforts to end homelessness in Australia.

Sincerely,

Mason.

David Pearson, CEO Australian Alliance to End Homelessness

AZP data quality Re-certification





> 210 permanent housing allocations for people with experiences of rough sleeping

Housing Access Team

84 medium term SHP/THP leases over the past nine months; an average of 2.5 properties per week:

- Divert 39
- Wardli-ana 21
- Prevent 11
- Resolve 9
- Youth Accommodation** 4

** the number of young people allocated from our residential youth services (not total youth)



Long-term, permanent housing outcomes

38 families transitioned into long term housing with:

- SAHA (26)
- Junction Australia (12)

over the past 6 months



VI-SPDAT training & integration at Access

Formal partnership with lain De Jong - Org.Code

- 2 THA Generic VI SPDAT Training Sessions Delivered (2021) 65 THA staff attended. 65 participants
- 4 THA Generic VI SPDAT Training Sessions Scheduled for 2022
- THA Generic VI SPDAT Training Package (Available on SAHA Portal)
- THA VI SPDAT Procedures and On-Line System Development and Implementation Developed and Implemented by Liv Carusi and Jack Anderson(These form part of the Formal Training Sessions)
- Adoption of **65% of Vi-SPDAT** into Access team







Approximately **\$250,000** in new, non-perishable goods!













Stock is available to all Alliances



Thank you AnglicareSA for donating storage space!!



64 swags:

- · 20 THA
- 29 Country North
- 15 Country South



Communities of Practice

Agreed at 2021 Workforce Day

5 CoPs established – Client Services, Inner City Homelessness, Working and Supporting Children, Working and Supporting Young People and Housing Models and Innovation. The Children's and Young People's CoP will merge in August 2022.

Terms of Reference and Work Plans exist for each CoP, available on the SAHA Portal.

Meeting minutes and agendas are maintained and accessible on the SAHA Portal.

Each CoP has an appointed Chairperson, Deputy Chairperson.

On average CoPs met between every 4-6 weeks, for no more than 1.30 hours.

CoP membership is inclusive of both THA Workforce and connected partners.

CoP membership is agreed to by AMT and ASM.

Chairperson's and Deputy Chairperson's meet together as a group every 6 weeks ensuring oversight of activities, priorities, minimising duplication.



Mount Barker A targeted and collaborative approach

Adapting what works well into other communities



- Weekly, assertive outreach
- Weekly updates and responses to council, SAPOL, community stakeholders



Headleasing partnerships: creating housing options for people experiencing homelessness



Our first head leased property!











Partnerships and Innovation... medium term leases on properties to be demolished in 2024

Working with partners for innovative client solutions ...

CHP's engaging with THA for short-term leasing of properties scheduled for demolition in mid 2024.







Alternative Housing models...





- Forage Supply Co
- Private Developers
- Community
- Council



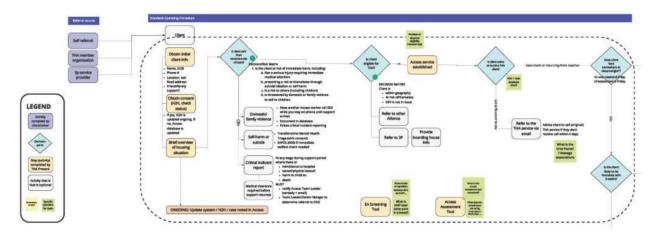


Latitude Review and Continual Improvement commitment...

THA Service Model and process has been mapped

Over the past 3 weeks we have met with each THA service and mapped the service model in a large MIro board. An opportunity has been provided for teams to validate or change these - and we now have a (near) complete version 1.0. Teams to validate: *Access, Divert & Prevent*

Sample only: Full process map will be sent as a separate document





THA training

55 THA staff joined outreach training with Micah











Code Blue

000 171

18 comments 6 shares

- Quick activation
- THA extended it's response across the whole region (including inner, outer south and Hills)
- Drawing on staff generosity and their commitment to those we work with
- Supported approximately 100 people on the first day of each code blue.

••• CURRENT CLIMATE

NEW COHORTS INTO THE SYSTEM UNPRECEDENTED DEMAND







- Life-time Private Renters: People who have lived in private rentals all their lives, now unable to access one.
- **Double income families:** Double income families with children unable to secure another property
- **Community and Public Housing demands:** People on DSP or other pensions, unable to secure a private rental; community and public housing becoming their only option.
- **Regional boundaries:** are becoming less relevant, and people willing to move 'anywhere' to secure housing.
- ** Potentially, significant community disruption and traumas for families and children.



Working together, giving hope to prevent and end homelessness









Hutt-St-Centre-

end homelessness

Integrity | Respect | Trust | Collaborative | Courageous | Creative





Thank you for joining us

PRACTICE, POLICY, ADVOCACY & SYSTEM REFORM HOMELESSNESS CONFERENCE

Connecting the dots

Toward Dome

31 August 2022

INTEGRITY | TRUST | RESPECT | COLLABORATIVE | COURAGEOUS | CREATIVE